



# Resource-rational decision making

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Across many domains of decision making, people seem both rational and irrational. We review recent work that aims to reconcile these apparently contradictory views by modeling human decisions as optimal under a set of cognitive resource constraints. This ‘resource-rational’ analysis connects psychology and neuroscience to ideas from engineering, economics, and machine learning. Here, we focus on an information-theoretic formalization of cognitive resources, highlighting its implications for understanding three important and widespread phenomena: reference dependence, stochastic choice, and perseveration. While these phenomena have traditionally been viewed as irrational biases or errors, we suggest that they may arise from a rational solution to the problem of resource-limited decision making.

## Addresses

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Current Opinion in Behavioral Sciences 2021, 41:xx-yy

This review comes from a themed issue on **Cognition and perception — value-based decision-making**

Edited by **Bernard Balleine** and **Laura Bradfield**

<https://doi.org/10.1016/j.cobeha.2021.02.015>

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## Introduction

A paradox resides at the heart of behavioral science. Much work focuses on the complex tasks that people successfully solve in domains ranging from sensory perception to social communication [1–7]; yet, an equally important body of research lists our seemingly countless deviations from optimality, often at the same time [8–10]. How might one explain the ‘apparent contradictions between the great triumphs and the dramatic failures of the human mind’ [11]?

Here, we review recent work that seeks to resolve this paradox by formalizing the idea that people are doing as best as they can subject to constraints on cognitive

resources. This *resource-rational* (or *computationally rational*) perspective [12–14,15\*\*] lets us rigorously capture both the method and the madness of human judgment in the same thrust — that is, the adaptive logic behind decision making as well as its systematic limitations. The world is vast, but we have only limited cognitive capacities with which to grasp it. We are thus forced to mentally represent information about the world as economically as possible. We take shortcuts by compressing or distorting or flat-out ignoring parts of the world — at least, when we can get away with it. Models of resource rationality clarify which corners are worth cutting and how we should cut them.

Resource rationality refines traditional views of bounded rationality by conceiving of judgment as optimal under cognitive costs or constraints, rather than merely feasible. By casting mental processes in the mathematics of optimization, this approach enables precise descriptions of how we deploy limited cognitive resources where they are most valuable, and lets us trace out how decision making is shaped as a result. To achieve this blend of tractability and realism, resource-rational analysis links psychology and neuroscience with concepts from engineering, economics, information theory, statistics, and machine learning. In this article, we focus on analyses using information theory, which offers a versatile mathematical language for defining efficiency. Below, we outline some examples of important behavioral phenomena that this approach has helped to characterize.

## Reference dependence and efficient coding

Abundant research [23] and personal experience tell us that our feelings about an outcome depend on how we compare it to our other experiences. However, exactly what kinds of comparisons do we make? And for that matter, why do we even make comparisons at all? Answers lie in the *principle of efficient coding* [24,25], which asserts that brains represent information in a cost-effective manner by adapting our neural representations to the local statistics of our environment. While an idealized agent would be able to perfectly assign values to all possible outcomes and have completely rational preferences, real humans cannot be sensitive to the entire spectrum of conceivable values at the same time. To operate within this limitation, the brain must preferentially dedicate its resources to representing the most likely stimulus values [26].

To formalize a version of this idea, consider the problem of finding a mapping  $p(r|x)$  from a real-valued stimulus to an internal representation so as to maximize information

**Box 1 Formalizing efficiency**

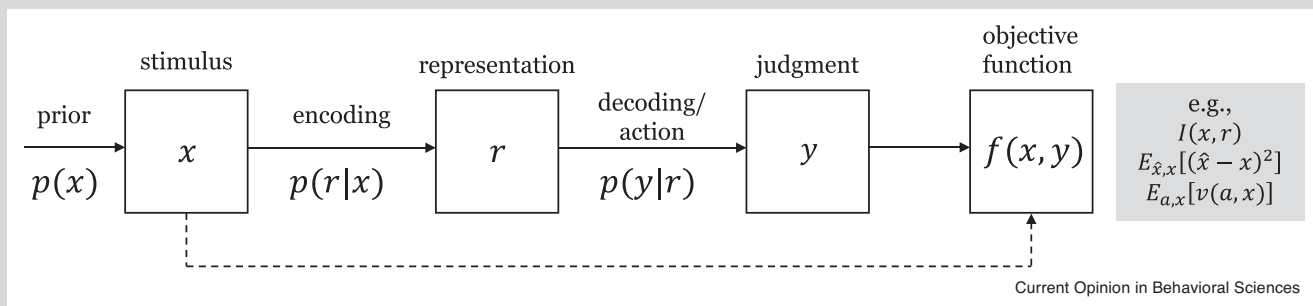
Perceptual and cognitive processes can be described as the transmission of information through a communication channel with limited capacity, illustrated in Figure 1. A stimulus ( $x$  with prior distribution  $p(x)$ ) must be encoded in an internal representation ( $r$  given by the encoder  $p(r|x)$ ) which can only imperfectly represent the stimulus. A judgment is formed, which could reflect a decoded reconstruction of the stimulus ( $\hat{x}$  following  $p(\hat{x}|r)$ ) or an action ( $a$  according to policy  $p(a|\hat{x})$ ), yielding state-dependent reward value  $v(a, x)$ .

Efficiency obtains when some measure of the representation’s fidelity (or consequent reward) is optimized given a cost or constraint on information transmission. Models are typically constructed by making assumptions about some aspects of this process and characterizing the rest based on what is optimal according to the objective function. Three classes of objective functions are commonly used in information-theoretic analyses:

1. Maximization of mutual information,  $I(x, r) \equiv H(r) - H(r|x)$  where  $H(r) \equiv E[-\log p(r)]$  is the entropy [16] that expresses uncertainty about variable  $r$ , and  $H(r|x)$  is the conditional entropy that expresses uncertainty about  $r$  conditional on  $x$ . This criterion can be maximized exactly or via an approximation like Fisher information [17]. It can be interpreted as the reduction in uncertainty about  $r$  after observing  $x$ , or vice versa, because it is a symmetric measure.
2. Minimization of squared loss,  $E_{\hat{x},x}[(\hat{x} - x)^2]$ . This criterion can be minimized subject to a cost or constraint on information capacity, often defined in terms of mutual information. It is often used in rate-distortion theory and economic analyses of capacity-limited decision making [18,19\*\*].
3. Maximization of reward,  $E_{a,x}[v(a, x)]$ . This criterion can be maximized subject to a cost or constraint on information capacity often defined in terms of mutual information. It explicitly captures the consequences of actions taken based on the representation.

These objective functions formalize constraints that are internal to an agent, but another impetus for efficiency comes from external constraints, namely the limited data available to the agent. Results in statistical learning theory show that in order to generalize, an agent must be able to compress its data [20,21]. This principle has motivated recent algorithms in machine learning, such as the variational autoencoder [22], that extract low complexity structure by pushing data through an information bottleneck, typically a low-dimensional layer in a deep neural network.

**Figure 1**



A view of cognition as a communication channel.

transmission (Box 1), defined as the mutual information between the two,  $I(x, r)$ . For simplicity, suppose the encoding process is deterministic, but the representation only comprises a limited number of internal states; we can think of it as a step function with output normalized to the unit interval. Since the set of internal states is coarser than the set of possible values, compression is required. When the number of internal states grows large, the optimal solution in this setting approaches the cumulative distribution function (CDF) of the stimulus distribution [27]:

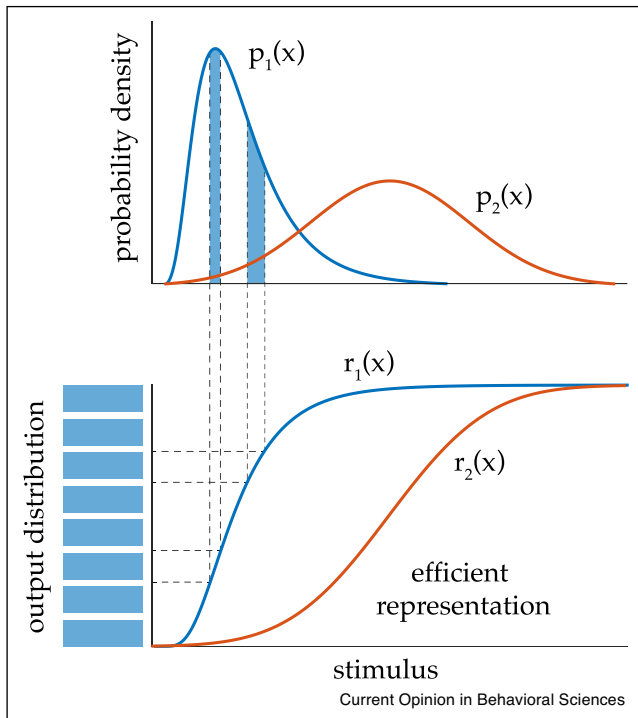
$$r^* = F(x) \equiv \int_{-\infty}^x p(x') dx'$$

The same solution also results from minimizing the probability of making errors when ranking two values drawn from the prior distribution [28].

Observe that this representation is not fixed, but instead mirrors the context as defined by the environmental

distribution of stimulus values. It is most sensitive to variation within the most likely ranges of values, as the CDF is steep where the probability density function is high. For example, if values follow a bell-shaped prior (as illustrated in Figure 1), the representation is an S-shaped function, sensitive near the median but insensitive at the extremes. It shifts when the prior shifts and flattens when the prior flattens. This property reveals how preferences should be shaped by the entire contextual distribution, rather than only a single reference point as in standard models of reference dependence. Consistent with the efficient coding hypothesis, experiments have demonstrated that sensitivity to value differences between options tends to decrease (i) when values are far away from the reference point (the prior mean), reflecting a form of diminishing sensitivity similar to Weber’s law for magnitude discrimination [30,31], and (ii) when the variance of values across options is large [32]. Furthermore, the same value is judged as more or less attractive to the degree that it is higher or lower (respectively) than the reference point [33–35].

Figure 1



Context-dependent value function resulting from efficient coding. The optimal representation with a fixed output range is given by the CDF of the prior stimulus distribution. It is sensitive to gradations near the peak of the prior, where values are most frequently encountered, and insensitive at the tails, which are rarely experienced. As the prior changes, such as from  $p_1$  to  $p_2$ , so does the efficient representation, from  $r_1$  to  $r_2$ . Adapted from [29].

The CDF transformation is approximated by the psychological process model of decision by sampling [36,37,38<sup>\*</sup>] which has been proposed to account for malleability in representations of economic attributes (like values, probabilities, and delays) beyond the reach of traditional models. The key idea is that when judging an attribute, a decision maker constructs a relativistic representation by sampling attribute magnitudes stored in memory and comparing these samples ordinally to the target attribute magnitude. If memory is assumed to reflect the ecological distribution of magnitudes, then we can understand the sampling and comparison process as a Monte Carlo approximation of the CDF. Importantly, this means that the encoding process is noisy and the optimal internal representation needs to compensate for this noise, which can be accomplished by kernel smoothing the samples [38<sup>\*</sup>]. One consequence of this modification is that judgments will be sensitive not only to the rank of attribute magnitudes (via the CDF) but also to their range. A fixed number of samples spread across a wider range of magnitudes means that the attribute space is more sparsely sampled, and therefore needs a greater smoothing

bandwidth to compensate for noise. This results in a form of range normalization: discriminability of magnitudes decreases with range. Many studies of judgment and decision making have provided evidence for range normalization in choice [39–41]. More specifically, the balance between rank and range effects may be predicted based on the optimal degree of smoothing for a given level of noise in the encoding process [38<sup>\*</sup>].

Variations on this theme emerge when making alternative assumptions about the elements depicted in Box 1. For example, the stimulus might consist of multiple items or attributes; in this case, efficiency requires encoding to be based on combinations of these dimensions that increase the statistical independence of the representational components. This function may be implemented by divisive normalization, which could account for violations of classic axioms of rational choice [42–46]. Other objectives or constraints may also be considered [47,48,49<sup>\*</sup>]; for instance, reward, rather than information capacity, might be taken as the criterion to maximize [50,51<sup>\*</sup>,52]. While evidence for reference dependence is abundant in both brain [26,33] and behavior [23,53,54], these lines of theorizing could help pin down its nature more precisely by clarifying the conditions under which we should expect its different guises. Recent empirical evidence indicates that decision by sampling provides a better quantitative account of incentivized decision making compared to other models of efficient coding which maximize accuracy or reward, suggesting that it may be a particularly robust and pervasive cognitive process [51<sup>\*</sup>].

The context dependence arising in these types of models recapitulates the influential idea of ecological rationality, according to which rationality emerges from the match between the cognitive strategy of the agent and the structure of its environment [55,56]. The same concept is plainly seen in the domain of sensory perception, where the principle of efficient coding originated; just as our eyes acclimate to light or dark and our ears get accustomed to noise or silence, our sense of value adapts to the level of rewards in our local environment. In fact, much of our understanding of context dependence in preferences stems from analogous research on perception [57], from the current era (e.g. [58–61,17,62]) back to the very inception of behavioral economics [30,63]. These deep interdisciplinary links underscore the unifying power of resource rationality.

### Stochastic choice and perseverance

Even when faced with the same decision, our choices may vary in a random fashion [64]. This inconsistency can occur because the quality of judgment is limited by how precisely our brains represent values [65] (or states of the world which indicate values). While randomness in choice has often been treated as exogenously determined, an alternative perspective emerges from the idea that agents

can control the richness of their representations. Higher-fidelity representations let us cleanly distinguish between different states and make it clear which action is best, but are costlier to implement [66\*]. Thus, there is a tradeoff between the complexity of the representation and the reward that the corresponding action policy achieves.

To formalize core elements of this *reward-complexity tradeoff*, consider the problem of finding a policy  $p(a|x)$  which maps states of the world to actions in order to maximize expected reward (Box 1). Critically, this mapping incurs a cost proportional to the complexity of the state representation, as measured by the mutual information between states and actions,  $I(a, x)$ . The agent thus selects a policy to maximize  $\beta E_{a,x}[v(a, x)] - I(a, x)$ , where  $\beta$  reflects the added value of a 1-bit increase in the fidelity of the state representation. The optimal action policy that solves this trade-off is given by [67–72]

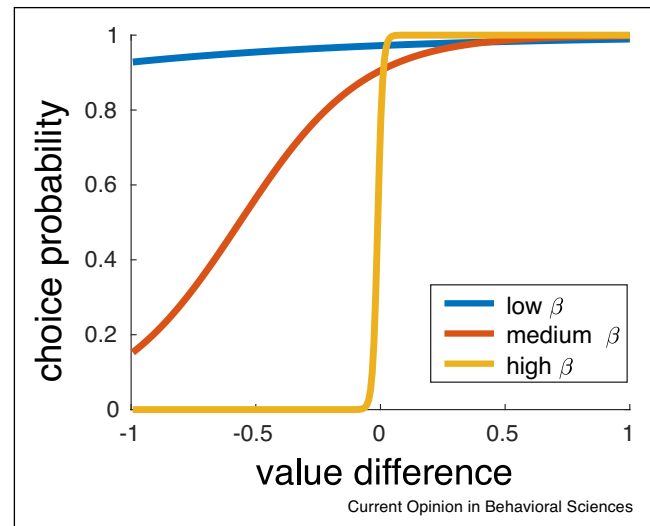
$$p^*(a|x) = \frac{\exp[\beta v(a, x) + \log p^*(a)]}{\sum_{a'} \exp[\beta v(a', x) + \log p^*(a')]},$$

where  $p^*(a) = \sum_x p^*(a|x)p(x)$  is the marginal action distribution.

This policy has three key features, which can be seen in Figure 2. First, it takes the familiar form of the softmax function (also known as the multinomial logit model or the Boltzmann distribution). Note that this form results from the entropy-based cost function rather than from convenient assumptions about the shape of the noise distribution. Second, the inverse temperature parameter, which regulates the degree of choice stochasticity, is given by the  $\beta$  parameter which quantifies the benefit of a complex representation. When  $\beta$  is high, the policy will be concentrated on the best action in each state. Third, the bias term is interpretable as the marginal action distribution,  $p^*(a)$ , meaning that choices are biased toward actions that are frequently chosen across states. When it is not very beneficial to discern the best action ( $\beta$  is low), choices become less sensitive to payoffs of actions and more dependent on the marginal distribution.

This line of thinking can be extended to various dynamic settings. The above expression could summarize the choice probabilities resulting from a noisy process of deliberation taking place in real time [73,74]. Such findings help normatively ground and expand upon classic sequential sampling models that jointly capture choice stochasticity and response time. Or, if learning happens over multiple trials, a kind of perseveration occurs as choice probabilities appear to recapitulate one's prior action history [75,76]. Inertia can be adaptive when states are correlated across time, because learning about state transitions is costly, so the agent tends to rely on their prior experience and repeat their previous actions [77]. In

Figure 2



Complexity-dependent binary choice probabilities. The focal option here tends to be better in more states of the world. When the benefit of a complex representation is high (or equivalently, the cost of information transmission is low), the agent almost deterministically selects whichever option is best in each situation (yellow line). When information is relatively costly, choice is stochastic with a bias toward the action which tends to be chosen more often across states (red line). As capacity becomes severely constrained, the bias dominates and the agent almost always selects the marginally high frequency action, ignoring the true state (blue line).

complex multi-step tasks such as navigation, policy compression can yield a noisier version of the ideal trajectory or even an alternative path that is more tolerant of noise [68,78\*]. Moreover, the coarsened representation reflects efficient state abstraction (e.g. clustering together locations in the same room) and subgoals naturally emerge at the transition from one state cluster (e.g. room) to the next [79,80].

In sum, we may endure randomness when it is not worth eliminating, and use strategies that compensate for its consequences. These strategies can manifest as biases or imperfections despite having adaptive value, like taking a longer, but simpler, route between two points in a city to avoid the risk of getting lost. Errors and biases can thus be two sides of the same coin. These kinds of mechanisms may shed light on properties of noisy and biased perceptions of value [48,51\*] and probability [81–83], risky [84] and intertemporal choice [85], and a wide variety of other economic outcomes [19\*\*].

## Conclusions

We have dipped our toes into the ocean of resource rationality [15\*\*], focusing on its implications for decision making. The idea that cognitive resources are spent when and where they are most needed can be flexibly specified

and applied to a vast array of decision problems, illuminating a number of mental shortcuts. Different disciplines vary in their willingness to trade off psychological realism for formal tractability [86]. Resource-rational analysis targets the middle ground and aims to expand the frontier of possibilities — to achieve a greater mix of realism and tractability than traditionally attainable.

Perhaps the deepest implication of the resource-rational approach is to help fundamentally change the way we treat apparently irrational behavior. Phenomena such as those discussed in this paper are often viewed as strange defects of the human mind, challenging our ability to systematically explain them. Resource-rational analysis provides us with a path forward that respects both the intelligent nature of our judgment and the constraints we face as real flesh and blood creatures. It is a unified lens through which to view the entirety of the mind, including key facets of judgment and decision making alongside core cognitive functions like perception, attention, and memory. And rather than treating biases and errors as bizarre quirks, oddities, or eccentricities of the mind, sometimes we find that they reflect sensible adaptations to cognitive limits, as sure as our eyes adapt to light and dark every day of our lives.

## Conflict of interest statement

Nothing declared.

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